

Figure 2. VHA Programs/Entities Influencing Clinical Practice and Outcomes for Veterans with Spinal Cord Injury	
SCI/D Services-operations	
Spinal Cord Injury/Disorders Services (SCI/D Services)	The mission of the SCI/D Services is to support, promote, and maintain the health, independence, quality of life, and productivity of individuals with SCI/D throughout their lives. The SCI/D Services seeks to accomplish these goals by the development, coordination, integration, and provision of a lifelong, full continuum of care for persons with SCI/D. SCI QUERI works collaboratively with SCI/D Services on an ongoing basis as the Clinical Coordinators of SCI QUERI are also the leaders of SCI/D Services.
Spinal Cord Injury System of Care <ul style="list-style-type: none"> - SCI Center Chiefs and interdisciplinary team - SCI spokes: Clinicians and interdisciplinary team 	There are 24 “Hub and Spokes” systems of care. The “Hub”, is an SCI Center. Each Center coordinates care with a number of “Spokes” — the SCI Primary Care Teams. Services and care are provided through rehabilitative services, medical and surgical care, patient and family education, psychological, social, and vocational care, research, education, and professional training. All SCI QUERI projects involve the SCI System of Care, such as working with specific sites for research projects.
National SCI Organizations	
Consortium for Spinal Cord Medicine (CSCM)	The function of the CSCM is to develop clinical practice guidelines for health care professionals who treat persons with spinal cord injuries and disorders (SCI/D). The pressure ulcer projects by Dr. Guihan are an example of studies that utilize the CSCM guidelines.
Paralyzed Veterans of America (PVA)	The PVA, a congressionally chartered veterans service organization founded in 1946, has developed unique expertise on a wide variety of issues. It advocates for quality health care for its members, research and education addressing spinal cord injury and dysfunction, benefits for members’ military service, and civil rights and opportunities which maximize the independence of persons with SCI/D. The study, Project Label: Antibiotic prescribing trends is funded by the PVA and focuses on assessing antimicrobial prescribing and factors associated with prescribing behavior.
American Association of Spinal Cord Injury Nurses (AASCIN)	AASCIN is focused on advancing nursing practice in SCI through education, research, advocacy, health care policy, and collaboration with consumers and health care delivery systems. Dr. Nelson, an executive committee member, is an integral part of this organization.
American Association of Spinal Cord Injury Psychologists and Social Workers (AASCIPSW)	The American Association of Spinal Cord Injury Psychologists and Social Workers (AASCIPSW) is an organization of psychologists and social workers who provide for the emotional, behavioral and psychosocial care of persons affected by spinal cord impairment (SCI). AASCIPSW, incorporated in 1986, operates exclusively for scientific, charitable and educational purposes. Dr. Ullrich serves on the AASCIPSW Clinical Practice Committee.
American Paraplegia Society (APS)	APS is an organization established in 1954 that is focused on advancing spinal cord medicine through state of the art education, dissemination of information, and promotion of research and advocacy. American Paraplegia Society collaborates with researchers, physicians, and the entire spectrum of health care providers who serve persons with spinal cord injuries/disorders.
QUERI Centers	
IHD QUERI	Collaborating with IHD QUERI on implementation science, focusing on testing the validity of the PARIHS-based assessment tool.
Mental Health QUERI-NARDEP SM/TRE	Collaborating with Mental Health QUERI on depression research.

Polytrauma QUERI	Discussing collaboration on use of a tool to measure implementation success for a funded project on pressure ulcer prevention.
Substance Abuse QUERI	Collaborating with SUD QUERI on substance use disorder programs for veterans with SCI and the inclusion of SCI specific questions on an SUD annual survey.
Research Partners	
Center for Management of Complex Chronic Care (CMC3)	CMC3 is an HSR&D COE established in 1983 at the Hines VA Hospital. The center includes the Research Coordinating Center and core staff for SCI QUERI, as well as 31 HSR&D investigators. The mission of CMC3 is to conduct high quality research that will translate into improved patient and health outcomes for veterans and the nation, with a particular focus on improving management of complex chronic care. The SCI QUERI is an integral part of CMC3 and facilitates support of the SCI QUERI research and implementation agenda.
VA Rehabilitation Research & Development (RR&D)	VA RR&D service is focused on improving the quality of life of impaired and disabled veterans. Research focuses on rehabilitation research projects, evaluation and technology transfer, and clinical application studies. Dr. Rajan currently has a study funded by this program (project label: obesity assessment and impact).
Model Spinal Cord Injury Care Systems (MSCICS)	MSCICS is a group of private sector SCI care systems that collect data on their cohort of patients. The MSCICS database comprises data from 16 participating rehabilitation care systems and 9 non-participating rehabilitation care centers across the United States. Dr. Guihan is collaborating with Dr. Bombardier, director of the University of Washington Model Systems Program, on a research study with a multi-component intervention using Motivational Interviewing to prevent pressure ulcers in veterans with SCI. Dr. Rajan is also collaborating with investigators in the North West Regional Spinal Cord Injury System (NWRSCIS) to better understand weight self-management practices of persons with SCI (project label: obesity self-management (patients)).
VHA Program Partners	
National Center for Health Promotion and Disease Prevention (NCP)	The NCP is the central resource for prevention information, prevention education and training, prevention research, and prevention recommendations for the VHA. The Center facilitates the improvement and availability of prevention services to reduce illness, death, disability, and cost to society resulting from preventable diseases. SCI QUERI is working with VA NCP to develop patient education materials for veterans with SCI participating in the Managing Obesity for Veterans Everywhere (MOVE!) program (project label: adapting MOVE! materials).
Office of Quality and Performance (OQP)	Through its work in clinical guideline development, performance measurement, accreditation and credentialing, OQP plays a major role in influencing quality improvement in VHA treatment settings. EPRP are utilized by VA SCI/D Services and SCI QUERI for ongoing assessment of influenza and pneumococcal vaccinations, and for monitoring of other areas including smoking cessation, and pressure ulcer assessment/management.
Public Health Strategic Health Care Group (PHSHG)	The PHSHG mission is to provide the highest quality, comprehensive care to veterans and to have that care recognized as the standard by which all health care in the United States is measured. This includes patient care activities, clinician and patient education, prevention activities, and research directed at continuous improvement of medical and preventive services and delivery of care to veterans. The PHSHG has funded two projects focused on SCI health care worker influenza

	vaccination.
VHA Patient Safety Center of Inquiry VISN 8	The Patient safety center's goal is to support clinicians in providing safe patient care by designing and testing safety defenses related to the patient, provider, technology, and organization. The areas of focus include preventing injurious falls, promoting the safe use of technology associated with injurious falls and hazardous wandering; and promoting a culture of safety. Current activities include a falls prevention program and a pressure ulcer assessment tool.
VHA National Pain Management Strategy	The goal of the VHA National Pain Management Strategy is to provide a system-wide standard of care to reduce suffering from preventable pain. Dr. Ullrich participates in the pain research working group of the VHA National Pain Management Strategy. Members of the pain research working group are being solicited as co-investigators on SCI QUERI pain research. SCI QUERI has agreed to work with the REAP "Pain Research, Informatics, Medical Comorbidities, and Education" headed by Dr. Robert Kerns, the director of the VHA National Pain Management Strategy.
Office of Care Coordination	The Office of Care Coordination is involved in care coordination between facilities, through the use of in veteran patients homes using home telehealth technologies and this is called care coordination home telehealth (CCHT), (2) Between hospitals and clinics and other VA sites of care through the use of videoconferencing technologies and this is called care coordination general telehealth (CCGT) and (3) Sharing digital images e.g. of the retina to screen for diabetic eye disease. SCI QUERI is working with OCC on developing the first chronic disease management protocol (or dialogue) that can be used with in home telehealth systems to prevent/manage pressure ulcers in veterans with SCI/D.
MyHealtheVet	My HealtheVet (MHV) is the gateway to veteran health benefits and services by providing access to trusted health information, links to Federal and VA benefits and resources, the Personal Health Journal, and now online VA prescription refill. In the future, MHV registrants will be able to view appointments, co-pay balances, and key portions of their VA medical records online, and much more. SCI QUERI is working with MHV to create a condition-specific center for SCI on the web portal.